The mission of the Traffic Management Center (TMC) within the Boston Transportation Department is to monitor, coordinate, and adjust the City’s traffic signals in order to improve the flow of traffic on city streets. TMC staff accomplishes this by using traffic monitoring cameras and specialized computer hardware and software to communicate with and control traffic signals in real-time.

The TMC also serves as a central location to manage incidents and special events, identify and direct repair of malfunctioning traffic signal equipment, detect and coordinate the removal of illegally parked vehicles blocking the roadways, and coordinate with other transportation agencies and emergency responders.

The TMC is staffed from 6:00 a.m. to 10:00 p.m. on weekdays and from 9:00 a.m. to 5:00 p.m. on Saturdays. TMC staff may be contacted during these hours at (617) 635-4430.

Although traffic signals are programmed and timed based on traffic engineering studies, unusual traffic conditions can warrant real-time adjustments to increase or decrease cycle length, alter green splits to favor one approach over another, and/or make adjustments to the traffic signal offset to improve progression along a corridor. Engineers use their knowledge of the traffic signal system and the local and regional roadway system to make timing adjustments via specialized software that allows communication between the TMC and signal controllers in the field. Currently, the TMC has computer control of 490 out of the 837 traffic signals operated by the Boston Transportation Department (59%).

**TMC staff made more than 12,300 real-time traffic signal adjustments during FY2012**

**Traffic Signal Repair Calls**

In addition to making real-time traffic signal timing adjustments, TMC staff identifies malfunctioning traffic signals and reports problems to expedite repairs. A signal may malfunction as a result of a knockdown, out-of-focus housing, conflict flash, loss of power, or loss of communication with central control. If these malfunctions were not reported and corrected promptly, traffic congestion would develop and traffic safety would be compromised. In FY 2012, staff reported the following traffic signal malfunctions:

<table>
<thead>
<tr>
<th>Calls to BTD Signal Shop</th>
<th>3,041</th>
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<tbody>
<tr>
<td>Calls to Contractors</td>
<td>150</td>
</tr>
<tr>
<td>Calls to Other Agencies (DCR, MassDOT, etc.)</td>
<td>152</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>3,343</strong></td>
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</table>
In June 2012, an estimated 89% of the 490 computer-controlled signals were on-line – up from 65% in July 2005.

Traffic Enforcement Calls

With the use of traffic monitoring cameras located on city arterial streets, TMC operators can detect illegal parking maneuvers that cause traffic disruption, such as double-parking, parking in a No Stopping zone, etc. When a TMC operator sees an illegally parked vehicle that will impede traffic, he notifies BTD Enforcement so that the violating vehicle can be ticketed and/or towed.

In FY 2012, TMC staff reported 556 parking violators to the BTD Enforcement Division.

Total Calls by Month

The following graph represents the total number of calls made by TMC staff in FY 2012 for traffic signal repairs, enforcement, and other issues, with the aim of improving traffic flow.
Incidents

An “incident” is a non-recurring situation that requires TMC staff to manage traffic. Incidents may include: special events, crashes, unusually heavy traffic volume, road closures, detours, construction / road work, etc. These types of situations require the TMC operator to make several traffic signal timing and progression adjustments, disseminate traffic alerts (described below), and coordinate with police, DPW, contractors, and other agencies.

When an operator observes road work taking place on an arterial street, he checks the BTD Traffic Management Permitting System to determine if the contractor has been granted permission to occupy the roadway and is operating within the guidelines of the permit (e.g., using the permitted number of lanes, or operating at the right time of day). If it is determined by the TMC operator that a contractor is not operating within acceptable parameters of a valid permit, the TMC operator immediately notifies the Boston Police Department to remove the contractors and equipment from the roadway.

In FY 2012, the TMC logged 302 incidents as follows:

- 64 special events
- 125 construction / road work
- 54 emergencies
- 27 crashes
- 15 unusually heavy traffic volume
- 17 disabled vehicles
Traffic Advisories

When an incident occurs, TMC staff sends traffic advisories to City Department Heads and the Mayor’s 24-hour Hotline via e-mail and text-messaging. The TMC keeps key city staff informed of the event, and they in turn can share information with their staff and constituents as needed.

Follow up traffic advisories are sent when conditions change or the incident has ended.

In FY 2012, the TMC staff disseminated 841 traffic advisories.

Traffic Monitoring Camera Status

Traffic monitoring cameras are a key tool for TMC staff to manage traffic in the city. These cameras allow TMC staff to verify and detect incidents, monitor congestion levels, and evaluate adjustments to signal timing and progression. As previously discussed, the cameras are also used to detect parking violators, accidents, disabled vehicles, road work (permitted and not permitted), police and fire emergencies, etc.

Currently, BTD owns 169 traffic monitoring cameras throughout the city. Additionally, the TMC is able to monitor 90 cameras owned by Boston Police Department and 74 cameras owned by Massachusetts Department of Transportation through the Massachusetts’ Interagency Video Information System (MIVIS).

Traffic monitoring cameras were fully operational an average of 60% during FY 2012.

Corridor Traffic Conditions Checklist

Using the traffic monitoring cameras, TMC operators scan key arterials on an hourly basis during the morning and afternoon peak commuter traffic periods. Using the Corridor Traffic Conditions Checklist, the TMC operators note their observations and evaluate arterial level of service (LOS). A roadway’s level of service indicates traffic operating conditions of the roadway, with LOS A meaning favorable operating conditions with low delay, and LOS F meaning congested conditions with high delay. When an operator identifies a roadway operating at a poor LOS (typically LOS E or F), he takes further action to remedy the situation, such as making traffic signal timing and offset adjustments, requesting police and enforcement assistance, or taking other actions previously discussed in this report.
Traffic Signal Timing

Signal timing is the process of optimizing the operations of signalized intersections. The objective of signal timing is to respond to the demands of all types of motor vehicles, pedestrians, and bicycles in an optimal manner. BTD traffic engineers are able to identify locations and corridors that require detailed reevaluation and retiming by using the surveillance techniques discussed above. Because travel patterns and volumes change over time, traffic signal timing plans need to be updated periodically to maintain intersection safety and efficiency. Our goal is to retime key corridors at least once every 5 years.

Once a location or corridor has been identified for retiming, a detailed study of the traffic signals is begun. Through BTD staff or a consultant, a field assessment is made to determine lane configurations, geometrics, vehicle, bicycle and pedestrian counts, pedestrian crossing distances, existing signal operation, traffic queue lengths, travel times, etc. This data is entered into Synchro, the traffic simulation and optimization software used by BTD.

The model is first calibrated to match existing traffic conditions observed in the field. Once the existing traffic model is approved, traffic engineers optimize the traffic signal timing by adjusting green split times, offsets, and traffic signal cycle lengths in order to minimize the number of stops and delays, fuel consumption, and air pollution emissions, and to maximize progression along an arterial.

The proposed timings are entered into the traffic signal system database, which gives engineers the ability to control traffic signals from the TMC. BTD engineers then monitor the new timings and make any fine-tuning adjustments that may be needed. After the fine-tuning adjustments are made, the timing plans are updated and the new settings are entered into the traffic signal system database.

Traffic signal retiming has been a proven and cost-effective tool in decreasing delay, lowering emissions, reducing fuel consumption, and improving safety in Boston.

In FY 2012, TMC staff implemented new timing plans for 133 intersections.