# Civic Engagement

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Boston 311	

# Civic Engagement

### Jerome Smith, Chief of Civic Engagement,

#### Cabinet Mission

The Civic Engagement Cabinet seeks to improve the efficiency and effectiveness of City Services as well as create opportunities for Boston Residents to participate in local government.

operating Baaget	1 Togram Name	Total Actual 14	Total Actual 15	Total Approp	Total Dauget 17
	Neighborhood Services	1,184,219	1,421,970	2,742,151	3,096,377
	Total	1,184,219	1,421,970	2,742,151	3,096,377
External Funds Expenditures		Total Actual '14	Total Actual '15	Total Approp '16	Total Budget '17
	Neighborhood Services	0	0	110,000	80,000
	Total	0	0	110,000	80,000

## Neighborhood Services Operating Budget

#### Jerome Smith, Chief of Civic Engagement, Appropriation 412

#### Department Mission

The Mayor's Office of Neighborhood Services (ONS) encourages, facilitates and maximizes citizen input and participation in all aspects of government through service requests, neighborhood meetings, mailings, and emergency responses. Also included in ONS is the Mobile City Hall to Go truck that visits Boston's neighborhoods offering a select menu of services directly to constituents. The Boston 311 Program provides a wide-ranging information and referral function as well as coordinates emergency response after business hours. The program also responds to citizens' requests for service through direct interaction with City departments.

### Selected Performance Strategies

#### Neighborhood Services

- To encourage citizen participation in City government by involving neighborhood groups in regular ONS activities and ensuring accessibility of ONS staff to the community.
- To promote social responsibility through participation in City service projects.

#### City Hall to Go

 To allow residents to easily conduct business with the City of Boston, City Hall to Go visits Boston neighborhoods to provide city services.

#### Boston 311

Total

- To ensure that constituents can always reach a responsive city government with any non-emergency question or concern at any hour by managing a 24-hour hotline, a self-service menu on the City's website and the City's Citizens Connect mobile application.
- To identify trends in constituent concerns and operational improvements to address those trends; hold departments accountable for responsiveness to constituent requests on behalf of the Mayor.

Operating Budget	Program Name	Total Actual '14	Total Actual '15	Total Approp '16	Total Budget '17
	Administration	415,873	499,453	462,009	602,016
	Neighborhood Services	768,346	922,517	1,155,300	1,125,479
	City Hall to Go	0	0	143,041	191,430
	Boston 311	0	0	981,801	1,177,452
	Total	1,184,219	1,421,970	2,742,151	3,096,377
External Funds Budget	Fund Name	Total Actual '14	Total Actual '15	Total Approp '16	Total Budget '17
	Boston Shines	0	0	100,000	70,000
	Love Your Block	0	0	10,000	10,000
	Total	0	0	110,000	80,000
Operating Budget		Actual '14	Actual '15	Approp '16	Budget '17
	Personnel Services Non Personnel	1,144,058 40,161	1,369,690 52,280	2,638,044 104,107	2,805,793 290,584

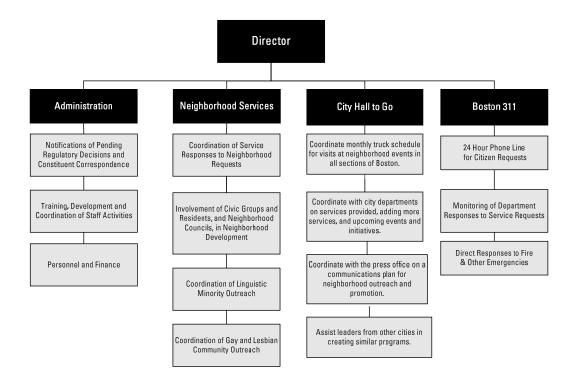
1,184,219

1,421,970

2,742,151

3,096,377

# Neighborhood Services Operating Budget



#### **Description of Services**

The Office of Neighborhood Services invites community involvement in municipal government across the wide spectrum of its programs.

Neighborhood Services provides a forum for both groups and individuals to express concerns, request services, and extend opinions, while serving to disseminate information and facilitate delivery of City services. The City Hall to Go truck offers a select menu of city services to all Boston's neighborhoods. The Boston 311 Program provides a wide-ranging information and referral function as well as coordinates emergency response after business hours. The program also responds to citizens' requests for service through direct interaction with City departments.

# **Department History**

Personnel Services		FY14 Expenditure	FY15 Expenditure	FY16 Appropriation	FY17 Recommended	Inc/Dec 16 vs 17
	51000 Permanent Employees 51100 Emergency Employees	1,142,241 0	1,360,436 0	2,591,758 31,286	2,759,507 31,286	167,749 0
	51200 Overtime	0	0	15,000	15,000	0
	51600 Unemployment Compensation 51700 Workers' Compensation	1,817 0	9,254 0	0	0	0
	Total Personnel Services	1,144,058	1,369,690	2,638,044	2,805,793	167,749
Contractual Services		FY14 Expenditure	FY15 Expenditure	FY16 Appropriation	FY17 Recommended	Inc/Dec 16 vs 17
	52100 Communications	28,661	33,887	65,400	65,400	0
	52200 Utilities	0	0	0	0	0
	52400 Snow Removal 52500 Garbage/Waste Removal	0	0	0	0	0
	52600 Garbage/ Waste Kemoval 52600 Repairs Buildings & Structures	0	0	0	0	0
	52700 Repairs & Service of Equipment	2,295	3,130	13,300	13,300	0
	52800 Transportation of Persons	0	0	0	101 240	105.000
	52900 Contracted Services Total Contractual Services	3,114 34,070	5,222 <b>42,239</b>	6,348 85,048	191,348 <b>270,048</b>	185,000 <b>185,000</b>
Supplies & Materials		FY14 Expenditure	FY15 Expenditure	FY16 Appropriation	FY17 Recommended	Inc/Dec 16 vs 17
	53000 Auto Energy Supplies	0	0	3,380	2,500	-880
	53200 Food Supplies	0	0	0	0	0
	53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply	0	0	0	0	0
	53600 Office Supplies and Materials	5,397	3,976	8,300	8,300	0
	53700 Clothing Allowance	0	0	0	0	0
	53800 Educational Supplies & Mat	0	0	0	0	0
	53900 Misc Supplies & Materials	246	2,332	1,000	1,000	0
Current Char & Oblig	Total Supplies & Materials	5,643	6,308	12,680	11,800	-880
Current Chgs & Oblig	Total Supplies & Materials	5,643 FY14 Expenditure	6,308 FY15 Expenditure	12,680 FY16 Appropriation	11,800 FY17 Recommended	-880 Inc/Dec 16 vs 17
Current Chgs & Oblig	Total Supplies & Materials  54300 Workers' Comp Medical	5,643  FY14 Expenditure  0	6,308  FY15 Expenditure  0	12,680 FY16 Appropriation	11,800 FY17 Recommended	-880 Inc/Dec 16 vs 17
Current Chgs & Oblig	Total Supplies & Materials  54300 Workers' Comp Medical 54400 Legal Liabilities	5,643  FY14 Expenditure  0 0	6,308  FY15 Expenditure  0 0	12,680  FY16 Appropriation  0 0	11,800 FY17 Recommended	-880 Inc/Dec 16 vs 17 0 0
Current Chgs & Oblig	Total Supplies & Materials  54300 Workers' Comp Medical	5,643  FY14 Expenditure  0	6,308  FY15 Expenditure  0	12,680 FY16 Appropriation	11,800 FY17 Recommended 0 0	-880 Inc/Dec 16 vs 17
Current Chgs & Oblig	Total Supplies & Materials  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification	5,643  FY14 Expenditure  0 0 0 0 0 0	6,308  FY15 Expenditure  0 0 0 0 0 0	12,680  FY16 Appropriation  0 0 0 0 0 0 0	11,800 FY17 Recommended 0 0 0 0	-880 Inc/Dec 16 vs 17  0 0 0 0 0 0
Current Chgs & Oblig	Total Supplies & Materials  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges	5,643  FY14 Expenditure  0 0 0 0 0 448	6,308  FY15 Expenditure  0 0 0 0 0 448	12,680  FY16 Appropriation  0 0 0 0 4,779	11,800 FY17 Recommended 0 0 0 0 0 4,779	-880 Inc/Dec 16 vs 17  0 0 0 0 0 0 0 0
	Total Supplies & Materials  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification	5,643  FY14 Expenditure  0 0 0 0 448 448	6,308  FY15 Expenditure  0 0 0 0 448 448	12,680  FY16 Appropriation  0 0 0 0 4,779 4,779	11,800 FY17 Recommended  0 0 0 0 4,779 4,779	-880 Inc/Dec 16 vs 17  0 0 0 0 0 0 0 0
Current Chgs & Oblig  Equipment	Total Supplies & Materials  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig	5,643  FY14 Expenditure  0 0 0 0 448 448 FY14 Expenditure	6,308  FY15 Expenditure  0 0 0 0 448 448 FY15 Expenditure	12,680  FY16 Appropriation  0 0 0 0 4,779 4,779 FY16 Appropriation	11,800 FY17 Recommended  0 0 0 0 4,779 4,779 FY17 Recommended	-880 Inc/Dec 16 vs 17  0 0 0 0 0 0 Inc/Dec 16 vs 17
	Total Supplies & Materials  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig	5,643  FY14 Expenditure  0 0 0 0 448 448 FY14 Expenditure  0	6,308  FY15 Expenditure  0 0 0 0 448 448 FY15 Expenditure  0	12,680  FY16 Appropriation  0 0 0 0 4,779 4,779 FY16 Appropriation 0	11,800 FY17 Recommended  0 0 0 0 4,779 4,779 FY17 Recommended 0	-880 Inc/Dec 16 vs 17  0 0 0 0 0 0 Inc/Dec 16 vs 17
	Total Supplies & Materials  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig  55000 Automotive Equipment 55400 Lease/Purchase	5,643  FY14 Expenditure  0 0 0 0 448 448 FY14 Expenditure  0 0 0	6,308  FY15 Expenditure  0 0 0 0 448 448 FY15 Expenditure  0 0 0	12,680  FY16 Appropriation  0 0 0 0 4,779 4,779 FY16 Appropriation  0 0	11,800  FY17 Recommended  0 0 0 0 4,779 4,779 FY17 Recommended  0 0 0	-880 Inc/Dec 16 vs 17  0 0 0 0 0 0 Inc/Dec 16 vs 17
	Total Supplies & Materials  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig	5,643  FY14 Expenditure  0 0 0 0 448 448 FY14 Expenditure  0	6,308  FY15 Expenditure  0 0 0 0 448 448 FY15 Expenditure  0	12,680  FY16 Appropriation  0 0 0 0 4,779 4,779 FY16 Appropriation 0	11,800 FY17 Recommended  0 0 0 0 4,779 4,779 FY17 Recommended 0	-880 Inc/Dec 16 vs 17  0 0 0 0 0 0 Inc/Dec 16 vs 17
	Total Supplies & Materials  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment	5,643  FY14 Expenditure  0 0 0 0 448 448 FY14 Expenditure  0 0 0 0 0	6,308  FY15 Expenditure  0 0 0 0 448 448 FY15 Expenditure  0 0 0 0	12,680  FY16 Appropriation  0 0 0 0 4,779 4,779 FY16 Appropriation  0 0 0 0	11,800  FY17 Recommended  0 0 0 0 4,779 4,779 FY17 Recommended  0 0 0 0 0	-880 Inc/Dec 16 vs 17  0 0 0 0 0 0 Inc/Dec 16 vs 17
	Total Supplies & Materials  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	5,643  FY14 Expenditure  0 0 0 0 448 448 FY14 Expenditure  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	6,308  FY15 Expenditure  0 0 0 0 448 448 FY15 Expenditure  0 0 0 3,285	12,680  FY16 Appropriation  0 0 0 0 4,779 4,779 FY16 Appropriation  0 0 0 1,600	11,800  FY17 Recommended  0 0 0 0 4,779 4,779 FY17 Recommended  0 0 0 3,957	-880 Inc/Dec 16 vs 17  0 0 0 0 0 0 0 Inc/Dec 16 vs 17
Equipment	Total Supplies & Materials  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	5,643  FY14 Expenditure  0 0 0 0 448 448 FY14 Expenditure  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	6,308  FY15 Expenditure  0 0 0 0 448 448 448  FY15 Expenditure  0 0 0 3,285 3,285	12,680  FY16 Appropriation  0 0 0 4,779 4,779 FY16 Appropriation  0 0 1,600	11,800  FY17 Recommended  0 0 0 0 4,779 4,779 FY17 Recommended  0 0 0 3,957 3,957	-880 Inc/Dec 16 vs 17  0 0 0 0 0 0 0 Inc/Dec 16 vs 17
Equipment	Total Supplies & Materials  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment  56200 Special Appropriation 57200 Structures & Improvements	5,643  FY14 Expenditure  0 0 0 0 448 448 FY14 Expenditure  0 0 0 0 FY14 Expenditure	6,308  FY15 Expenditure  0 0 0 0 448 448 448  FY15 Expenditure  0 0 3,285 3,285 FY15 Expenditure	12,680  FY16 Appropriation  0 0 0 0 4,779 4,779 4,779  FY16 Appropriation  0 1,600 1,600 FY16 Appropriation  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	11,800  FY17 Recommended  0 0 0 0 4,779 4,779 4,779 FY17 Recommended  0 0 3,957 3,957  FY17 Recommended  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	-880 Inc/Dec 16 vs 17  0 0 0 0 0 0 0 Inc/Dec 16 vs 17  0 0 2,357 2,357 Inc/Dec 16 vs 17
Equipment	Total Supplies & Materials  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment  56200 Special Appropriation 57200 Structures & Improvements 58000 Land & Non-Structure	5,643  FY14 Expenditure  0 0 0 0 448 448 FY14 Expenditure  0 0 0 0 FY14 Expenditure	6,308  FY15 Expenditure  0 0 0 448 448 448  FY15 Expenditure  0 0 3,285 3,285  FY15 Expenditure  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	12,680  FY16 Appropriation  0 0 0 0 4,779 4,779 4,779  FY16 Appropriation  0 1,600 1,600 FY16 Appropriation  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	11,800  FY17 Recommended  0 0 0 0 4,779 4,779 4,779 FY17 Recommended  0 0 3,957 3,957 FY17 Recommended  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	-880 Inc/Dec 16 vs 17  0 0 0 0 0 0 0 Inc/Dec 16 vs 17  0 0 2,357 2,357 Inc/Dec 16 vs 17
Equipment	Total Supplies & Materials  54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54900 Other Current Charges Total Current Chgs & Oblig  55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment  56200 Special Appropriation 57200 Structures & Improvements	5,643  FY14 Expenditure  0 0 0 0 448 448 FY14 Expenditure  0 0 0 0 FY14 Expenditure	6,308  FY15 Expenditure  0 0 0 0 448 448 448  FY15 Expenditure  0 0 3,285 3,285 FY15 Expenditure	12,680  FY16 Appropriation  0 0 0 0 4,779 4,779 4,779  FY16 Appropriation  0 1,600 1,600 FY16 Appropriation  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	11,800  FY17 Recommended  0 0 0 0 4,779 4,779 4,779 FY17 Recommended  0 0 3,957 3,957  FY17 Recommended  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	-880 Inc/Dec 16 vs 17  0 0 0 0 0 0 0 Inc/Dec 16 vs 17  0 0 2,357 2,357 Inc/Dec 16 vs 17

# Department Personnel

Title	Union Code	Grade	Position	FY17 Salary	Title	Union Code	Grade	Position	FY17 Salary
Asst Commissioner Constituent Serv	EXM	10	1.00	100,766	Staff Asst I	MYO	04	1.00	54,159
Chief of Civic Engagement	CDH	NG	1.00	125,344	Staff Aide	MYN	NG	4.00	101,577
Coordinator (NSD)	MYO	07	18.00	1,005,055	Staff Assist I	MYO	04	9.00	420,240
Director	MYO	10	1.00	71,695	Staff Assistant	MYO	02	2.00	79,094
Executive Asst	MYO	08	1.00	78,499	Staff Assistant I	MYO	05	1.00	42,183
Receptionist/Secretary	MYG	14	2.00	76,831	Staff Assistant II	MYO	06	5.00	314,190
Spec Asst I	MYO	10	2.00	181,449	Staff Asst IV	MYO	09	1.00	76,674
					Total			49	2,727,757
					Adjustments				
					Differential Payments				0
					Other				31,750
					Chargebacks				0
					Salary Savings				0
					FY17 Total Request	•			2,759,507

# External Funds History

STICUP Personant Employees   0	Personnel Services		FY14 Expenditure	FY15 Expenditure	FY16 Appropriation	FY17 Recommended	Inc/Dec 16 vs 17
		51100 Emergency Employees 51200 Overtime 51300 Part Time Employees	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0
STORM Workers Compensation							
STROM Communications   0							
Total Personnel Services							
S2100 Communications   S2100 Compact Removal   S2100 Compact							
S2100 Communications		Total Personnel Services	0	0	0	0	0
S2200 Utilities	Contractual Services		FY14 Expenditure	FY15 Expenditure	FY16 Appropriation	FY17 Recommended	Inc/Dec 16 vs 17
S2400 Sanov Removal   0							
S2500 Carbage-Waste Removal   0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0							
52700 Repairs & Service of Equipment   0							
S2800 Transportation of Persons   0							
Symplies & Materials							
Supplies & Materials							
S3000 Auto Energy Supplies		Total Contractual Services	0	0	10,000	10,000	0
S3200 Food Supplies   0	Supplies & Materials		FY14 Expenditure	FY15 Expenditure	FY16 Appropriation	FY17 Recommended	Inc/Dec 16 vs 17
53400 Custodial Supplies   0   0   0   0   0   0   0   0   0							
S3500 Med. Dental, & Hosp Supply							
S3600 Office Supplies and Materials   0   0   0   0   0   0   0   0   0							
S3800 Educational Supplies & Materials							
S3900 Misc Supplies & Materials							
Total Supplies & Materials   0							
FY14 Expenditure   FY15 Expenditure   FY16 Appropriation   FY17 Recommended   Inc/Dec 16 vs 17							
S4400 Legal Liabilities	Current Chgs & Oblig		FY14 Expenditure	FY15 Expenditure	FY16 Appropriation	FY17 Recommended	Inc/Dec 16 vs 17
S4400 Legal Liabilities		54300 Workers' Comp Medical	0	0	0	0	0
S4700 Indemnification   0   0   0   0   0   0   0   0   0							
Equipment   FY14 Expenditure   FY15 Expenditure   FY16 Appropriation   FY17 Recommended   Inc/Dec 16 vs 17							
Total Current Chgs & Oblig   0							
S5000 Automotive Equipment   0		ŭ					
S5400 Lease/Purchase	Equipment		FY14 Expenditure	FY15 Expenditure	FY16 Appropriation	FY17 Recommended	Inc/Dec 16 vs 17
S5400 Lease/Purchase		55000 Automotive Equipment	0	0	0	0	0
Other         FY14 Expenditure         FY15 Expenditure         FY16 Appropriation         FY17 Recommended         Inc/Dec 16 vs 17           56200 Special Appropriation         0         <		55400 Lease/Purchase		0			0
Other         FY14 Expenditure         FY15 Expenditure         FY16 Appropriation         FY17 Recommended         Inc/Dec 16 vs 17           56200 Special Appropriation         0         0         0         0         0           57200 Structures & Improvements         0         0         0         0         0           58000 Land & Non-Structure         0         0         0         0         0           Total Other         0         0         0         0         0         0							
Other         FY14 Expenditure         FY15 Expenditure         FY16 Appropriation         FY17 Recommended         Inc/Dec 16 vs 17           56200 Special Appropriation         0         0         0         0         0           57200 Structures & Improvements         0         0         0         0         0           58000 Land & Non-Structure         0         0         0         0         0           Total Other         0         0         0         0         0         0							
56200 Special Appropriation       0       0       0       0       0         57200 Structures & Improvements       0       0       0       0       0         58000 Land & Non-Structure       0       0       0       0       0         Total Other       0       0       0       0       0	Other	rotal Equipment					-
57200 Structures & Improvements       0       0       0       0       0         58000 Land & Non-Structure       0       0       0       0       0       0         Total Other       0       0       0       0       0       0       0	o.noi	E4200 Special Appropriation		·			
58000 Land & Non-Structure         0         0         0         0         0           Total Other         0         0         0         0         0         0		1 11 1					
Grand Total 0 0 110,000 80,000 -30,000		Total Other	0	0	0	0	0
		Grand Total	0	0	110,000	80,000	-30,000

# Program 1. Administration

## Jerome Smith, Manager, Organization 412100

### **Program Description**

The Administration Program notifies local groups, community leaders, media and elected officials of pending regulatory decisions, available City services, programs and meetings on a timely basis. Program staff also facilitates the training, development and coordination of departmental activities.

Operating Budget	Actual '14	Actual '15	Approp '16	Budget '17
Personnel Services Non Personnel	378,219 37,654	448,164 51,289	419,102 42,907	536,289 65,727
Total	415,873	499,453	462,009	602,016

### Performance

**Strategy:** To disseminate information about City services, public hearings and community activities to neighborhood groups, civic leaders and residents through the Early Notification System.

Performance Measures	Actual '14	Actual '15	Projected '16	Target '17
Total # of subscribers - email and direct mail	296,036	535,622	550,000	

# Program 2. Neighborhood Services

#### Jerome Smith, Manager, Organization 412200

#### Program Description

The Neighborhood Services Program improves interdepartmental coordination of the delivery of basic City services and promotes the involvement of neighborhood residents and civic groups in neighborhood events, activities and neighborhood development including the permitting and licensing processes. Program staff coordinates and attends neighborhood meetings, facilitates the delivery of basic services, and represents the neighborhood related to development issues and testifying at zoning and licensing hearings.

Operating Budget	Actual '14	Actual '15	Approp '16	Budget '17
Personnel Services Non Personnel	765,839 2,507	921,526 991	1,134,600 20,700	1,104,779 20,700
Total	768,346	922,517	1,155,300	1,125,479

#### Performance

**Strategy:** To encourage citizen participation in City government by involving neighborhood groups in regular ONS activities and ensuring accessibility of ONS staff to the community.

Performance Measures	Actual '14	Actual '15	Projected '16	Target '17
# of community meetings organized by ONS	620	714	800	800

*Strategy:* To promote social responsibility through participation in City service projects.

Performance Measures	Actual '14	Actual '15	Projected '16	Target '17
# of volunteers participating in Boston Shines	3,500	4,866	4,100	4,100

# Program 3. City Hall to Go

### Ben Vainer, Manager, Organization 412300

#### **Program Description**

The first of its kind in the nation, City Hall to Go visits every neighborhood in Boston to provide city services. The vehicle is available five days a week, including on nights and weekends. The program director creates a monthly schedule of visits and coordinates with city departments on upcoming initiatives, events, and services available. Program staff coordinates with the press office to create a communications plan for neighborhood outreach and promotion, and assists other city leaders in launching similar programs.

Operating Budget	Actual '14	Actual '15	Approp '16	Budget '17
Personnel Services Non Personnel	0	0	129,141 13,900	174,673 16,757
Total	0	0	143,041	191,430

#### Performance

Strategy: To allow residents to easily conduct business with the City of Boston, City Hall to Go visits Boston neighborhoods to provide city services.

Performance Measures	Actual '14	Actual '15	Projected '16	Target '17
# services provided	3,332	2,920	3,500	3,500
Revenue generated	30,028	32,791	100,000	120,000
Services offered	39	46	55	55

# Program 4. Boston 311

### Niall M. Murphy, Manager, Organization 412400

#### Program Description

The Boston311 Program provides a wide-ranging information and referral function as well as coordinates emergency response after business hours. The program also responds to citizens' requests for service through direct interaction with City departments.

Operating Budget	Actual '14	Actual '15	Approp '16	Budget '17
Personnel Services Non Personnel	0 0	0	955,201 26,600	990,052 187,400
Total	0	0	981,801	1,177,452

### Performance

**Strategy:** To ensure that constituents can always reach a responsive city government with any non-emergency question or concern at any hour by managing a 24-hour hotline, a self-service menu on the City's website and the City's Citizens Connect mobile application.

Performance Measures	Actual '14	Actual '15	Projected '16	Target '17
% of calls answered within 30 seconds	97%	97%	95%	95%
Average satisfaction level for Operation Call Back		3	4.5	4.5
Mail sent to Mayor	1,499	2,801	4,070	4,000
Operation Call Back logged		2,057	2,165	2,300
Total calls answered	261,698	321,410	250,850	260,000
Total mobile requests		53,643	73,826	70,000
Total number of emails to Mayor		36,634	37,826	35,000
Total service requests entered	64,713	102,594	176,469	175,000
Total web chat sessions	7,640	5,196	2,474	2,500
Web chat survey on Knowledge		3	4.3	4.5
Web chat survey on Overall		4	4.4	4.5
Web chat survey on Professionalism		4	4.5	4
Web chat survey on Responses		4	4.4	4.5

**Strategy:** To identify trends in constituent concerns and operational improvements to address those trends; hold departments accountable for responsiveness to constituent requests on behalf of the Mayor.

Performance Measures	Actual '14	Actual '15	Projected '16	Target '17
% of service requests made via Citizens Connect mobile application	30%	31%	32%	35%